

Restructuring UPRC

Motion: Restructure the Faculty Senate University Planning and Resource Council (UPRC) by replacing it with two new positions on the Faculty Senate Executive Council, the “**Faculty Senate University Budget Representative**” and “**Faculty Senate University Budget Deputy Representative**.”

We propose that the UPRC be restructured by replacing the committee with two permanent positions on the Faculty Senate Executive Committee, titled the “Faculty Senate University Budget Representative” and “Faculty Senate University Budget Deputy Representative.” The central work of these two positions will be advocacy, transparency, and communication as they represent budget-related faculty perspectives, questions, and concerns to the administration, and report back to the faculty. Both positions will be a 1-year term. And the University Budget Deputy Representative will step into the position of University Budget Representative at the end of their term.

Faculty Senate University Budget Representative Responsibilities: The University Budget Representative will be a non-voting member of the Faculty Senate Executive Council and a voting member of the University Budget Committee. They will attend Faculty Senate meetings as needed. They will conduct regular meetings with the VP for Business and Financial Affairs and the Provost. In addition, the University Budget Representative will work regularly with the chairs of the College Governance Committees. They will also moderate and maintain a web page and blog on the Faculty Senate website, where faculty can pose questions and offer feedback, and where they can offer updates and information about the budget.

Faculty Senate University Budget Deputy Representative: The primary responsibility of the University Budget Deputy Representative is to support the work of the University Budget Representative and to familiarize themselves with the university budget and budget operations. They will be a non-voting member of the Faculty Senate Executive Council and a voting member of the University Budget Committee. They will attend Faculty Senate meetings as needed.

Rationale

For more than a decade, the UPRC has been largely ineffective. Though the bylaws offer an array of charges, most of those have been overlooked, and it has spent the bulk of its time offering recommendations to the administration regarding external decision packages and internal budget proposals. UPRC has never been able to effectively integrate its recommendations into the budget process of the University. Its recommendations have often been too late to have any effect and rarely seem to have had any impact on Western’s actual budget requests. All of the work of the UPRC has always been merely advisory.

In addition, the administration has been revising the budget proposal process over the past three years. Currently, decision packages no longer go through a committee process, and the internal budget proposal process is on hold, with the expectation that this process will be relocated within colleges. (Thus, the Budget Representative will work with the College

Governance Committees, on budget related matters.) In addition, the administration has created the University Budget Committee, which performs work similar to the UPRC, offering recommendations to the Cabinet. This University Budget Committee, chaired by the Provost and the VP for Business and Financial Affairs, makes much of the work of UPRC not merely ineffective but redundant.

UPRC Bylaws

BL7.4 University Planning and Resources Council

The University Planning and Resources Council (UPRC) shall be responsible to the Faculty Senate for the formation and review of policy and procedures in all aspects of University Planning and allocation of resources, with special emphasis on matters of concern to the faculty. The responsibilities of the UPRC shall include:

1. Assuring that the council is well-informed about issues regarding planning at the University, as well as its financial operations and financial status.
2. Regular review of the University Strategic Plan, either on the UPRC's own initiative, or as requested by the President, the Provost, or the Faculty Senate.
3. Recommendation of priorities to be used in preparing the University's biennial operating and capital budget request, in the allocation of appropriated resources, and in consideration of budget reductions.
4. Examination of resource implications for major changes in the academic program. From time to time the Council will review the adequacy of the resources devoted to existing programs.
5. Participation in the allocation of resources appropriated by the legislatures and review of how allocated resources are used at the University. It is not the role of the UPRC to attempt to direct or control the planning and budgetary process within the colleges and non-academic units, other than to provide broad general priorities.